### Chapter 1: Introduction

Session 1: Introduction

Session 2: Customer's Point of View

Session 3: The Lion's Den

### Chapter 2: Reasons Why Customers Do Not Use Our Service Departments

Session 1: Reasons Why Customers Do Not Use Our Service Departments

Session 2: Reason #1: Too Expensive

Session 3: Reason #2: Not Competitive Session 4: Reason #3: Aggressive Upsell

Session 5: Reason #4: Not Fixed Right the First Time

Session 6: Reason #5: Poor Diagnosis

Session 7: Reason #6: Could Not Locate the Problem Session 8: Reason #7: Takes Too Long for Repair

Session 9: Reason #8: Poor Appointment System

Session 10: Reason #9: Unable to Provide Accurate Time Estimate

Session 11: Reason #10: Parts Not Available

Session 12: Reason #11: Rude / Unprofessional Treatment
Session 13: Reason #12: No True Concern for the Customer

#### Chapter 3: The Secondary Repair Facilities

Session 1: Doubles Every 5 Years

Session 2: Doubles with Our Customers

Session 3: Number of Secondary Repair Facilities Session 4: Secondary Repair Facility Revenue

Session 5: Conclusion

### Chapter 4: Dealership Service Center versus Secondary Repair Facility

Session 1: What is a Secondary Repair Facility?
Session 2: Percention of Cost

Session 2: Perception of Cost
Session 3: Perception We Sell Ber

Session 3: Perception We Sell Repairs Not Needed

Session 4: Dealership Upsell Averages versus Secondary Repair Facility Upsell Averages

### Chapter 5: Perception of Repairs at Dealership

Session 1: Perception of Repairs at Dealership Session 2: Perception #1: Labor Prices Too High Session 3: Perception #2: Parts Prices Too High Session 4: Perception #3: Inconvenient Location Session 5: Perception #4: Inconvenient Hours Session 6: Perception #5: Warranty Expired

### Chapter 6: How to Change Customer Perceptions

Session 1: How to Change Customer Perceptions

Session 2: Change #1: Invest More Time Understanding Our Customers
Session 3: Change #2: Make Adjustments in Our Sales Process

Session 3: Change #2: Make Adjustments in Our Sales Process Session 4: Change #3: Make Adjustments in Our Repair Process

Session 5: Change #4: Study Our Competition

#### Chapter 7: Service Writer versus Service Advisor

Service Writer - Reactive Session 1: Session 2: Service Writer - Order Taker

Session 3: Service Writer - Clerk

Session 4: Service Writer - High % of 1 Time RO's

Service Advisor - Proactive Session 5: Session 6: Service Advisor - Investigative Session 7: Service Advisor - Walk Around Session 8: Service Advisor - Creates Trust

### Chapter 8: Facts about Service Writers

Session 1: Diagnose over the Phone

Session 2: Quote Prices over the Phone

Session 3: Quote Prices without Knowing the Problem

Session 4: No Request for Appointment

You Want to Be a Service Advisor Session 5:

### Chapter 9: Role of a Service Advisor

Session 1: Role of a Service Advisor

Session 2: Role #1: Consult with Customer Session 3: Role #2: Schedule Service Work

Role #3:

Communicate Additional Work Needed Session 4: Session 5: Role #4: **Upsell Products and Services** 

Session 6: Role #5 Communicate with Technicians

Session 7: Role #6: Administrative Session 8: Role #7: Customer Service

### Chapter 10: What the Customer Wants in Their Service Experience

Session 1: What the Customer Wants in Their Service Experience

Session 2: Want #1: Repair Fixed Right the First Time Session 3: Want #2: To Understand the Work Being Done

Session 4: Want #3: To Always Be Kept Informed

Session 5: Want #4: A Reasonable Price

Session 6: To Deal with Someone They Trust Want #5:

### Chapter 11: The Attribution Theory

Session 1: What is the Attribution Theory?

Session 2: Mechanical & Emotional Problems

Session 3: The Definition of the Attribution Theory as a Verb Session 4: The Definition of the Attribution Theory as a Noun

Session 5: The Two Types of Attribution Theories

Session 6: Attribution Theory - Excuses Session 7: Attribution Theory - Perceptions

Session 8: Attribution Theory Summary

#### Chapter 12: 8 Rules to a Great First Impression

Session 1: 8 Rules to a Great First Impression

Session 2: Rule #1: Be Yourself

Session 3: Rule #2: Present Yourself Appropriately

Session 4: Rule #3: Smile

Session 5: Rule #4: Be Confident Session 6: Rule #5: Be Positive

Session 7: Rule #6: Be Courteous
Session 8: Rule #7: Make Eve Contact

Session 9: Rule #8: Firm Handshake

### Chapter 13: Inbound Phone Call Facts

Session 1: Paid Labor

Session 2: Diagnose over the Phone

Session 3: Prices Quoted - Understanding the Problem
Session 4: Prices Quoted - Higher than Secondary Facility

Session 5: Appointment

#### Chapter 14: How to Get More Appointments

Session 1: How to Get More Appointments Session 2: #1: Inspiring Phone Presence

Session 3: #2: Avoid Giving Prices

Session 4: #3: Always Ask Lots of Questions Session 5: #4: Provide Multiple Options

### Chapter 15: What Makes Customers Mad When Calling the Service Department

Session 1: What Makes Customer Mad When Calling the Service Department

Session 2: #1: No One Answers
Session 3: #2: Automated Services
Session 4: #3: Cut-Off During Transfer
Session 5: #4: Being Put on Hold

Session 6: #5: Secondary Conversations

### Chapter 16: Phone Scripts

Session 1: Phone Scripts

Session 2: How to Avoid Price #1

Session 3: How to Avoid Price #2
Session 4: How to Avoid a Phone Diag

Session 4: How to Avoid a Phone Diagnosis

### Chapter 17: Hourly Rates

Session 1: Should You Quote an Hourly Rate?

Session 2: Customers' Earning Rate

Session 3: Magnifying the Cost of the Repair

Session 4: Customer Configured Effectively Hourly Rate



#### Chapter 18: Preparation for Customer Appointment

Session 1: Preparation for Customer Appointment

Session 2: Preparation #1: Recalls

Session 3: Preparation #2: Warranty Expiration
Session 4: Preparation #3: Service History

Session 5: Preparation #4: Past Recommendations

### Chapter 19: The 5 Repair Categories

Session 1: Imminent Danger

Session 2: Hazardous Danger
Session 3: Inevitable Malfunction

Session 4: Potential Malfunction

Session 5: Non-Essential Malfunction

### Chapter 20: The Meet & Greet

Session 1: Meet & Greet Steps

Session 2: Step #1: Introduce Yourself Session 3: Step #2: Get Their Name

Session 4: Step #3: Request Reason for Visit

Session 5: Meet & Greet Verbiage

### Chapter 21: The 7 Meet & Greet No-No's

Session 1: The 7 Meet & Greet No-No's

Session 2: #1: Eating Session 3: #2: Drinking

Session 3: #2: Drinking
Session 4: #3: Smoking
Session 5: #4: Chewing Gum

Session 6: #5: Chewing Tobacco

Session 7: #6: Profanity Session 8: #7: Rushing t

Session 8: #7: Rushing the Customer

### Chapter 22: The Pros/Cons of a Service Lane Walk

Session 1: Balance of Consequences - You Decide

Session 2: Positives of a Service Walk
Session 3: Negatives of a Service Walk
Session 4: Positives to NO Service Walk
Session 5: Negatives to NO Service Walk
Session 6: Which is the Correct Answer

### Chapter 23: Diagnostic Questions

Session 1: The Benefits of Asking Diagnostic Questions

Session 2: Question #1: Explain in Detail

Session 3: Question #2: How Long

Session 4: Question #3: When Did it Happen Last

Session 5: Ouestion #4: Is it Consistent

Session 6: Question #5: Affected by Other Conditions Session 7.

Ouestion #6: What Speeds Session 8: Question #7: Any Thoughts Session 9: Benefit of Asking for Their Opinion

### Chapter 24: The 5 Words You Should Never State

Session 1: The 5 Words You Should Never State

Session 2: Word #1: Nο Session 3: Word #2: Can't Word #3: Think Session 4: Session 5: Word #4: Honestly

Word #5:

Session 6:

Session 7:

### Chapter 25: Creating Dialogue

Session 1: Introduction to Creating Dialogue

Session 2: The Benefits of Dialogue Session 3:

The 4 Common Traits about People Session 4: Trait #1: They Love to Talk

Trv

Session 5: Trait #2: They Love to Talk about Themselves

Session 6: Trait #3: They Love to Be Acknowledged

They Love Compliments Session 8: Verbiage That Creates Dialogue

Trait #4:

### Chapter 26: The Repair Order

Session 1: Legal Document

Session 2: Decline of Service

Session 3: Warranty Claim Payments

Session 4: The 4 C's to a Good Repair Order

Session 5: C #1: Complaint Session 6: C #2: Cause Session 7: C #3: Correction

Session 8: C #4: Certified

Session 9: No Charge Items on the RO

Session 10: **Customer States** 

Session 11: Always Get 2 Phone Numbers

#### Chapter 27: Selling Maintenance

Session 1: Word Track & Benefits - Oil Change

Session 2: Word Track & Benefits - Tire Rotation & Balance
Session 3: Word Track & Benefits - Wheel Alignment

Session 4: Word Track & Benefits - Brake Inspection
Session 5: Word Track & Benefits - Cooling Inspection
Session 6: Word Track & Benefits - Transmission Service

Session 7: Package Selling Concept

Session 8: Sample Package Selling Word Track

Session 9: DLA Packages

Session 10: Sample Maintenance Package Word Track

### Chapter 28: Service Upsell

Session 1: The 3 Upsell Rules

Session 2: Time Expected for Completion

Session 3: Waiters

Session 4: When Do You Need it Done

Session 5: What Causes a Customer to Not Agree to Additional Work

Session 6: Cause #1: Disbelief

Session 7: Cause #2: Do Not See the Need

Session 8: Cause #3: Do Not Understand the Urgency

Session 9: Cause #4: Cost

Session 10: Cause #5: Time to Complete
Session 11: Understandable Terms

Session 12: How to Overcome Customer Fears

Session 13: Validation for a Waiter

Session 14: Who Best Validates Repair with Waiter

Session 15: Why the Technician

Session 16: Best Way to Validate Non-Waiter Session 17: Who Should Make the Video

Session 18: Best Way to Deliver Video

Session 19: Sample Video #1

Session 20: Sample Video #2 Session 21: Sample Video #3

Session 22: Sample Video #4 Session 23: Sample Video #5

Session 24: Sample Video #6
Session 25: Sample Video #7

Session 25: Sample Video #7
Session 26: Sample Video #8

Session 27: The Customer Lounge

### Chapter 29: How to Make an Expensive Repair Look like a Fair Price

Session 1: How to Make an Expensive Repair Look like a Fair Price

Session 2: Introduce a More Expensive Repair #1:

Session 3: #2: Compare it to Another Item

Session 4: #3: Increase the Perception of the Value

Session 5: #4: Remove the \$ Sign Session 6: #5: Make the Number Smaller

Session 7: #6: Create Visual Perceptions

Session 8: #7: Take Away

### Chapter 30: Something for Nothing

Session 1: Something for Nothing

Session 2: Sticky Note Session 3: Benefits

Session 4: Who Should Place the Sticky Note

#### Chapter 31: Empathy

Session 1: The Definition of Empathy

Session 2: Why Empathy is So Important Session 3: When to Show Empathy

Session 4: How to Show Empathy

Session 5: Listen Intently

Session 6: Proper Eve Contact Session 7: Validate Their Concerns

Session 8: Offer Support

Session 9 Engage in a Partnership Session 10: Always Show Respect Session 11: Be Understanding

Session 12: Benefits of Empathy

### Chapter 32: Active Listener

Session 1: The Importance of Being an Active Listener

Session 2: Pay Attention

Session 3: Show That You Are Listening

Session 4: Provide Feedback

Session 5: Defer Judament

Session 6: Respond Appropriately

Session 7: The 4 Never's

Session 8: How These Behaviors Release a Customer's Defensive Posture

### Chapter 33: Customer Support

Session 1: The Definition of Customer Support Session 2: The 8 Rules of Customer Support Session 3: Rule #1: Always Answer the Phone Session 4: Rule #2: Don't Make Promises Listen to Your Customer Session 5: Rule #3: **Deal With Complaints** Session 6: Rule #4: Session 7. Rule #5: Be Helpful Session 8: Rule #6: Be Kind, Courteous & Helpful

Session 9: Rule #7: Go the Extra Mile

Session 10: Rule #8: Throw in Something Extra

### Chapter 34: Customer Service

The Definition of Customer Service Session 1: Session 2: The 9 Customer Service Skills

Customer Service Skill #1: Session 3: Patience Customer Service Skill #2: Session 4

Attentiveness Session 5: Customer Service Skill #3: Clear Communication Skills

Session 6: Customer Service Skill #4: Knowledge of Product & Service Session 7: Customer Service Skill #5: Acting Skills

Session 8: Customer Service Skill #6: Ability to Read Customers Session 9: Customer Service Skill #7: A Calming Presence

Customer Service Skill #8: Persuasive Skills Session 10: Session 11: Customer Service Skill #9: Willingness to Learn Session 12: The 10-2-4 Rule

Session 13:

The Benefit of the 10-2-4 Rule to the Customer Session 14. The Benefit of the 10-2-4 Rule to the Service Advisor

### Chapter 35: Dealing with Female Customers

Session 1: What Women Influence Session 2:

Women Have Higher Expectations Session 3: Women are More Emotional

Session 4: Women Deal with Logic

Session 5: The 6 Do's when Dealing with Women

Session 6: Do #1: Look Your Best Session 7: Do #2: Clean Environment Session 8: Do #3: Shake Hand Firmly Session 9: Do #4: Make Eve Contact Session 10. Do #5: Smile

Session 11: Do #6: Pay Attention

### Chapter 36: Angry Customers

- Session 1: How to Deal with Angry Customers Session 2: Kill Them with Kindness Session 3: #2: Resist the Urge to Fight Back Session 4: #3: Always Be Respectful Session 5: #4: Listen for the Real Problem Session 6: #5: Speak Slowly Session 7: #6: Apologize Genuinely Session 8: #7: Don't Take it Personally Session 9: #8: Let it Go
- 5 Things to Never Do When Dealing with Angry Customers Session 10:
- Session 11: Get Drawn into a Conflict #1:
- Session 12: #2: Raise Your Voice Try to Match Them Session 13: #3:
- Session 14: #4: Get Physical Session 15: #5: Take it Personally

### Chapter 37: Customer Complaints

- Session 1: Are Complaints a Good Thing? Session 2: Service Complaints Statistics
  - Session 3: 6 Rules to Deal with Customer Complaints
  - Session 4: Rule #1: Listen Carefully Session 5: Rule #2: Do Not Interrupt
  - Put Yourself in Their Shoes Session 6: Rule #3:
  - Session 7: Rule #4: Ask Questions Session 8: Rule #5: **Ouick Resolution**
  - Flevate to Supervisor Session 9: Rule #6: Session 10: Never Drag Out a Lost Cause
  - Session 11: Never Ask What is an Acceptable Solution

Session 31:

Chapter 38: Stress		
Session 1:	The 7 Cognitive Signs of Stress	
Session 2:	Sign #1:	Memory Problems
Session 3:	Sign #2:	Inability to Concentrate
Session 4:	Sign #3:	Poor Judgment
Session 5:	Sign #4:	Seeing Only the Negative
Session 6:	Sign #5:	Constant Worrying
Session 7:	Sign #6:	Irritable or Short Tempered
Session 8:	Sign #7:	Inability to Relax
Session 9:	The 8 Phy	sical Signs of Stress:
Session 10:	Sign #1:	Aches and Pains
Session 11:	Sign #2:	Nausea or Dizziness
Session 12:	Sign #3:	Chest Pains or Rapid Heartbeat
Session 13:	Sign #4:	Eating More or Less than Normal
Session 14:	Sign #5:	Trouble Sleeping
Session 15:	Sign #6:	Procrastination
Session 16:	Sign #7:	Use of Alcohol, Drugs or Cigarettes to Relax
Session 17:	Sign #8:	Nervous Habits
Session 18:	Physical Ailments That are Exacerbated by Stress	
Session 19:	Ailment #1	: Heart Disease
Session 20:	Ailment #2	2: Digestive Problems
Session 21:	Ailment #3	3: Sleep Issues
Session 22:	Ailment #4	4: Depression
Session 23:	Ailment #5	5: Weight Problems
Session 24:	Rules to M	linimize Stress
Session 25:	Rule #1:	Reduce Caffeine
Session 26:	Rule #2:	Eat Nutritionally Balanced Meals
Session 27:	Rule #3:	Don't Procrastinate
Session 28:	Rule #4:	Set Aside Some Quiet Time
Session 29:	Rule #5:	Get Plenty of Rest
Session 30:	Rule #6:	Exercise - Take a Walk

Rule #7: Don't Worry about What You Cannot Control